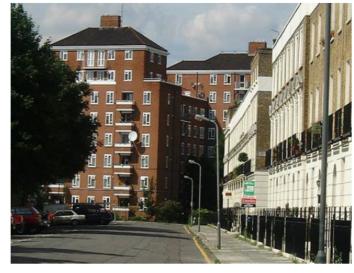
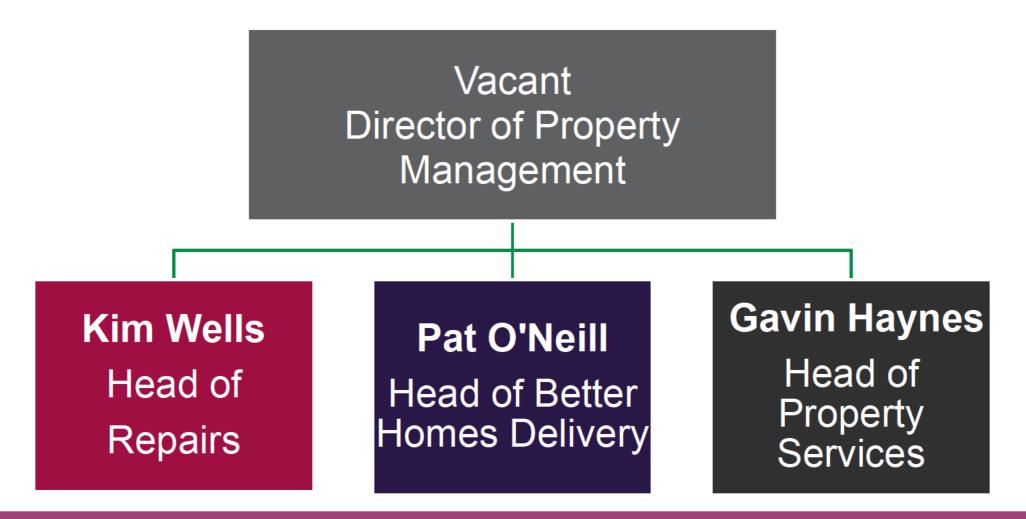
# Property Management Kim Wells – Head of Repairs







## **Management Structure**





# **Better Homes Delivery**

- Core service activities
  - Better Homes Internals & Externals
  - Mechanical & Electrical Systems
  - Void Refurbishment
  - Major Repairs

Managing Council's external contractors

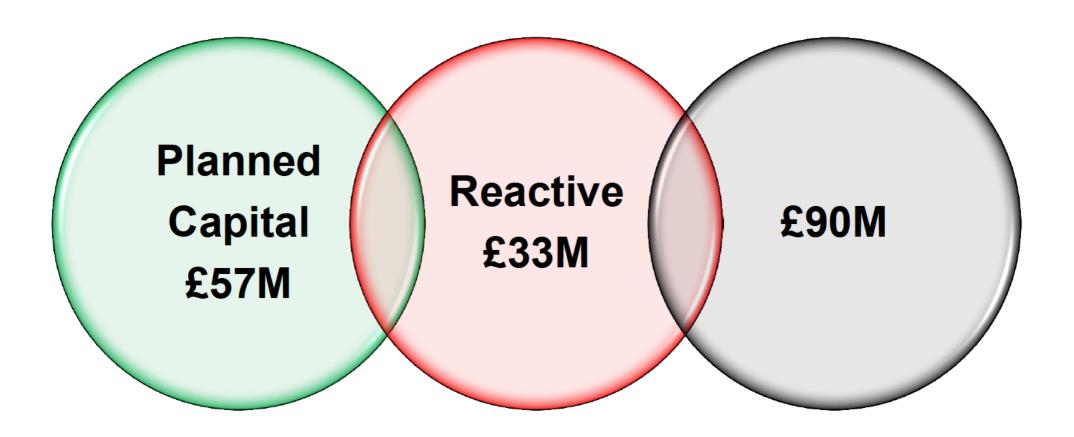


# **Property Services**

- Core Service Activities
  - Asset management strategy & programming
  - Contract procurement
  - Quality Assurance
  - Environmental / Sustainability
  - Compliance Health & safety, asbestos, gas safety



# What We Spend



## Who Does What

## **Better Homes**

- Partnering Contract (ending 2016)
- New schemes delivered through a framework agreement from 1<sup>st</sup> April 2016

# Major Repairs & Voids

- Wates Living Space
- Contract started 1<sup>st</sup> April 2013

## M&E Maintenance

- Individual Heating, Communal Heating, Lifts, Door Entry, TV aerials
- Started 1<sup>st</sup> April 2016

# Responsive Building Repairs

- Camden Repairs
- Wates Living Space Holborn



# **Camden Repairs**

- Core activities
  - Responsive building repairs borough wide
  - OT adaptations
  - Sheltered & Temporary Housing
  - Specialist works team (larger responsive repairs)
- 60,000 repair orders each year
- 130 directly employed trade staff
- 14 Apprentices
- £12Million expenditure



### **Right First Time Review - Check Phase**









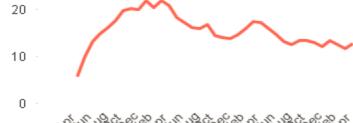
## **Dysfunctional Behaviour......**







#### Average E2E Time by Contractor



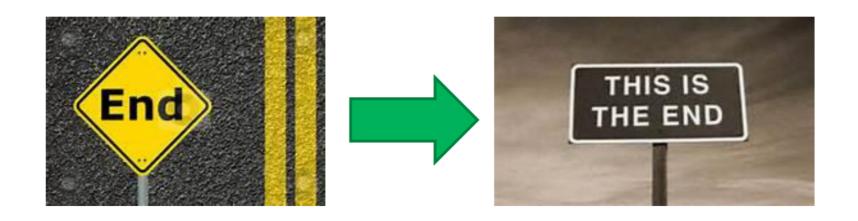








- Design Principles Manage work end to end
  - Local teams & Local knowledge







## **Design Principles – One Job at a Time**



## Design Principles – At a time to suit the customer



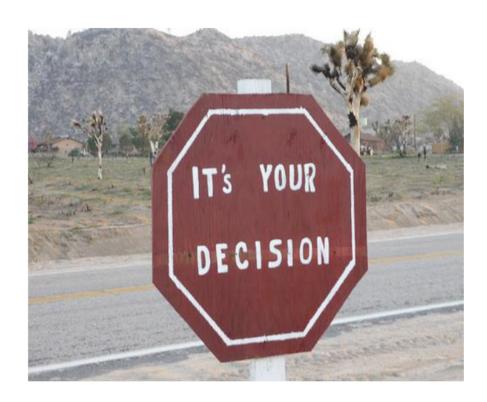






### **Design Principles – Decision making at the front line**

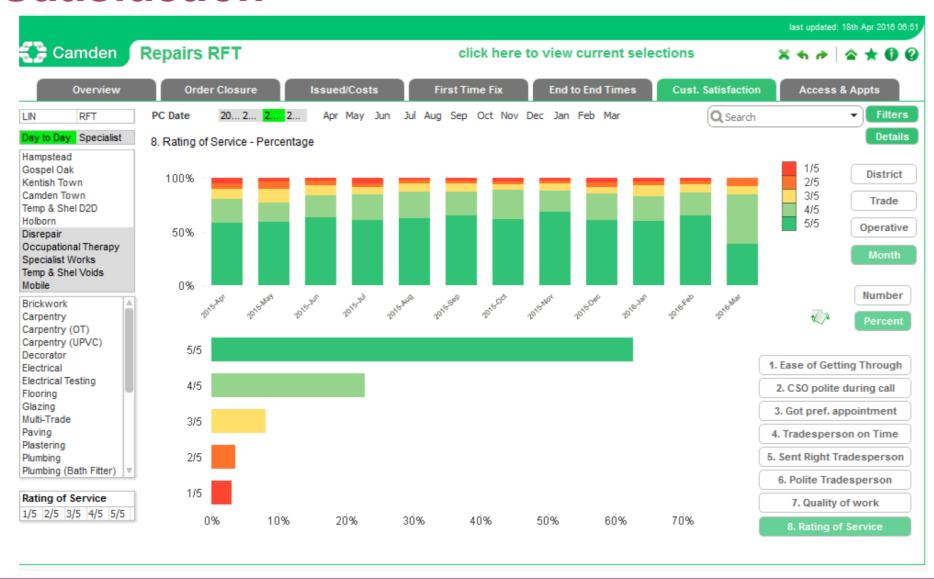




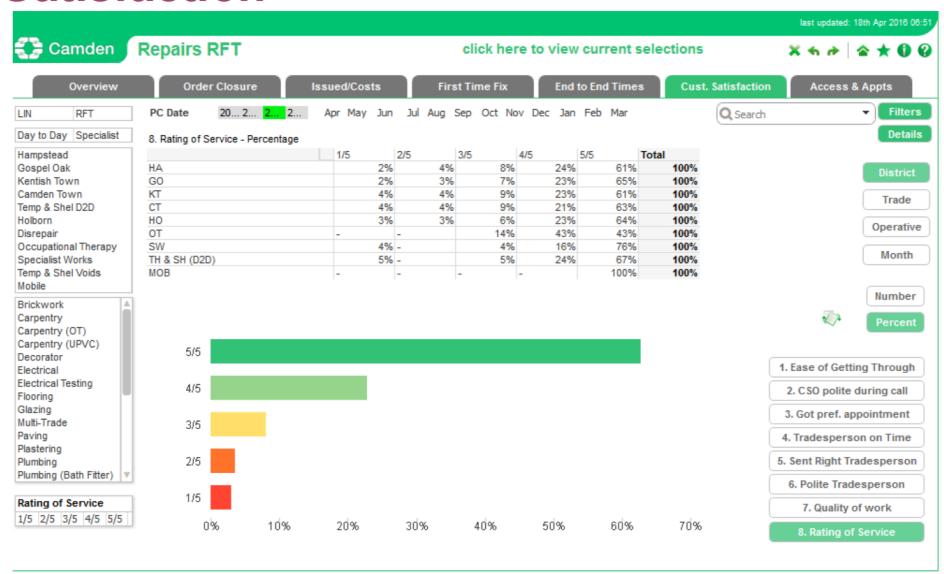
## **Design Principles – IT supports the service**



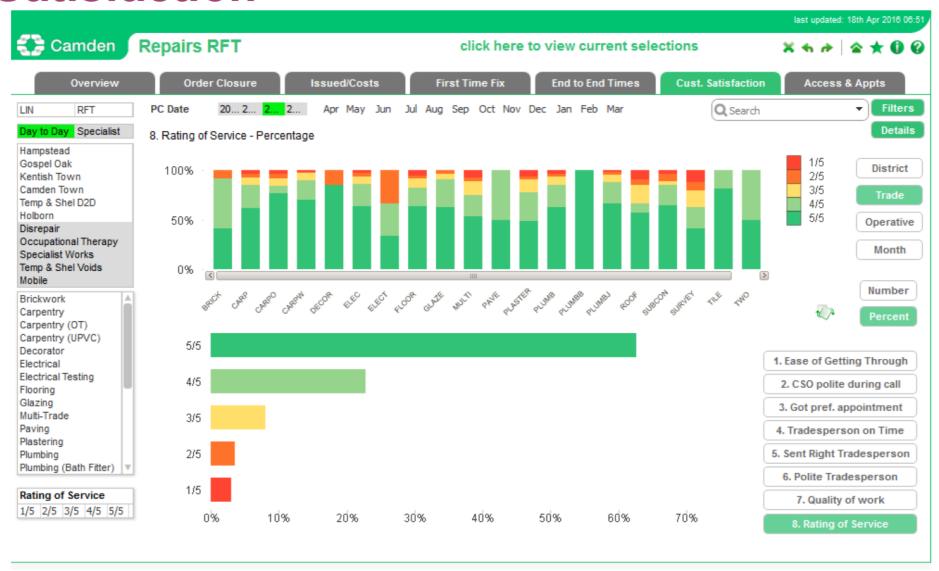


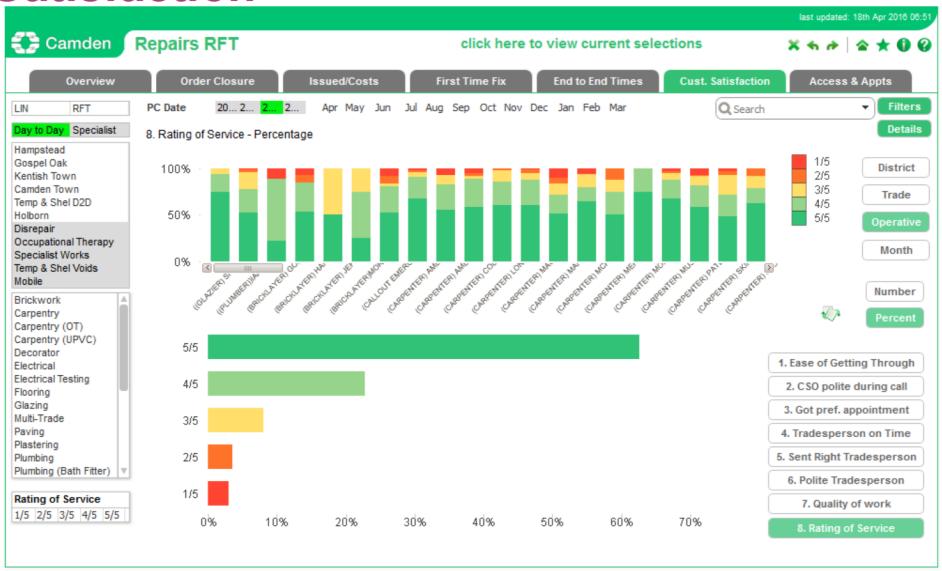
















## Progress since 2013/14 ....

- 14% reduction in repair orders raised (59,000 to 51,000 in 2015/16)
- 25,000 less incoming telephone calls reduced failure demand
- Average reduction of 4 days in end to end time (13 days in 2015/16)
- Costs
  - Average job cost increased in year 2 by 3% (compared to year 1)
  - Average job cost decreased in year 3 by 2% (compared to year 1)
- Satisfaction
  - Good, Very Good & Excellent + 5% (94% in 2015/16)
  - Very Good & Excellent + 8% (86% in 2015/16)
- Repair orders closed within 12 weeks from practical completion
- Reduction in formal complaints & compensation payments

